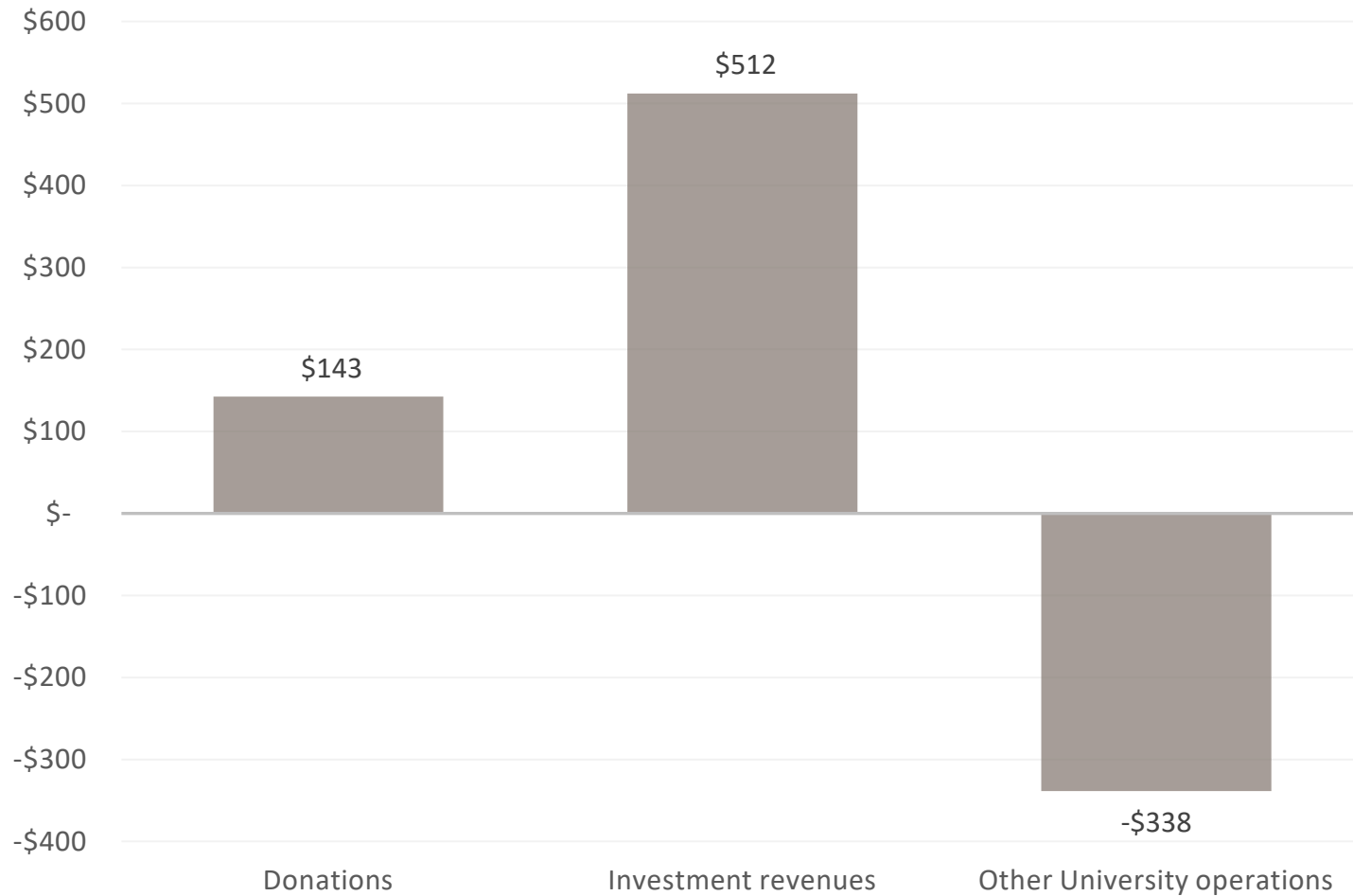


Figure 2 : Sources of accumulated surplus, University of Ottawa, 2013-2014 to 2023-2024, in millions of dollars



Source : *Consolidated Financial Statements*